



MASTER OF SCIENCE  
**HEALTHCARE  
MANAGEMENT &  
INNOVATION**  
FALL 2022  
Suleman Dawood School of Business

**IMAGINE  
YOUR  
FUTURE**

## THE MS HEALTHCARE MANAGEMENT AND INNOVATION EXPERIENCE



**1.5-year**  
Weekend  
Programme



**Work-life**  
Balance is Maintained



**Blended  
Learning**  
with Online and  
On-campus Sessions



**Networking**  
with Industry Leaders



**Industry  
Placement**  
through Internships



**50%**  
Female Scholarship



**Focus on**  
Healthcare Leaders and  
Innovators

## THE MASTER OF SCIENCE IN HEALTHCARE MANAGEMENT AND INNOVATION

The Master of Science (MS) degree in Healthcare Management and Innovation (HMI) is a 1.5-year weekend programme that envisions to provide an intensive, rich and innovative understanding of the intersection between business fundamentals and healthcare management. It aspires to impact the practice of healthcare management by producing leaders, innovators and managers.

A blended learning approach of online and on-campus sessions exposes students to the new realities of the business world. It reinforces student-centred learning by providing a truly transformative and interactive experience. Blended learning techniques throughout the Master of Science studies will present students with a diversity of instructional approaches, learning technologies, case studies, readings, role plays and industry engagements.



## INDUSTRY PARTNERS



CONTECH INTERNATIONAL



BAHRIA INTERNATIONAL HOSPITALS



evercare  
HOSPITAL LAHORE



Shifa International Hospitals Ltd.



Shalamar Hospital



Shaukat Khanum Memorial Hospital and Research Centre



**Dr. Shazia Asim**  
Vice President  
Bahria International Hospital

“The collaboration between LUMS and Bahria International Hospital is a great opportunity to expand education and training facilities between these two organisations.”



**Dr. Zafar Yusuf**  
Medical Director  
Evercare Hospital Group

“Combining real-world knowledge through programmes like the MS HMI will lead to growth of the healthcare sector and the betterment of the Pakistani people.”



**Dr. Naeem uddin Mian**  
CEO and Health Specialist  
Contech International

“We are keenly looking forward to contributing towards the capacity building and grooming of the dynamic young professionals who have opted for the MS HMI programme at LUMS.”



**Dr. Zeeshan Bin Ishtiaque**  
Medical Director  
Shifa International Hospital

“To make healthcare safe, accessible, affordable, patient-centred, and evidence-based, we need unique managers who can bring all these pieces together and can provide better healthcare to the people of Pakistan.”

# PROGRAMME STRUCTURE

MS Healthcare Management and Innovation	Credit Hours
<b>1<sup>st</sup> Semester/Module I</b> Fall (1 <sup>st</sup> Year) - Core (Sept - Dec)	
Business Economics	3
Organisations and Leadership	3
Marketing Management	3
<b>Total</b>	<b>9</b>
<b>2<sup>nd</sup> Semester/Module II</b> Spring (1 <sup>st</sup> Year) - Core/Specialised Electives (Jan - Apr)	
Financial Management and Accounting	3
Innovation and Entrepreneurship in Healthcare	3
Healthcare Operations Management	3
<b>Total</b>	<b>9</b>
<b>3<sup>rd</sup> Semester/Module III</b> Summer (1 <sup>st</sup> Year) - Core/Specialised Electives (May - Aug)	
Health Systems Management	3
Healthcare Policy, Politics and Law	3
Applied Data Analysis	3
<b>Total</b>	<b>9</b>
<b>4<sup>th</sup> Semester/Module IV</b> Fall (2 <sup>nd</sup> Year) - Core (Sept - Dec)	
Field Project/Thesis	6
<b>Total</b>	<b>6</b>
<b>Grand Total</b>	<b>33</b>

## STUDENT EXPERIENCE

**Dr. Nimra Basharat Qureshi**  
MS HMI Student

“At LUMS, we are surrounded by students and faculty who are passionate about improving the quality of the healthcare system. This passion resonates in the classroom no matter how diverse the audience.”



**Nasim Rafiq**

Principal  
Shalamar Nursing College

“The MS HMI programme at LUMS provides in-depth training and all the necessary skills which will definitely help you advocate healthcare policy changes and improve healthcare delivery to broader segments of our community and population at large. Career paths in healthcare management are unlimited and this programme will lead you towards your dreams.”



**Dr. Asif Loya**

Medical Director  
Shaukat Khanum Memorial  
Hospital and Research Centre

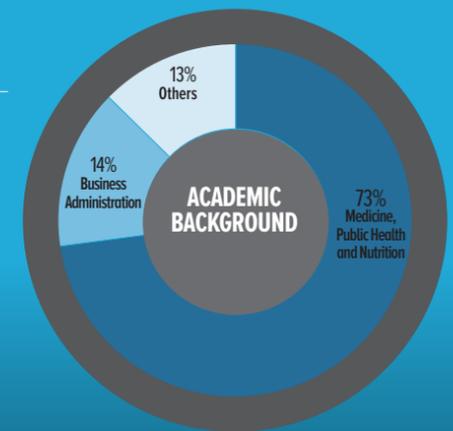
“The MS HMI programme and our partnership with LUMS will be a new leap forward. It will help us improve the administration of the entire hospital.”

**MS HMI  
CLASS OF 2021**

MALE  
**36%**  
FEMALE  
**64%**

  
AVERAGE AGE  
**32**  
YEARS

  
AVERAGE EXPERIENCE  
**5**  
YEARS



\* Note: MS programmes are classified according to the induction year and not the graduating year.

## ADMISSION CRITERIA

Admission is purely merit-based and rests solely on the following criteria:

### Academic Record

A minimum of sixteen (16) years of education leading to a Master's or Bachelor's\* or equivalent degree in a relevant discipline including Business, Management and Commerce. A student with a non-business background may be required to take pre-requisite courses to be determined by the LUMS Admissions Committee depending on the academic background of the applicant.

*\*Applicants holding only a Bachelor's degree of less than four years' duration will be required to produce an equivalence certificate issued by the Higher Education Commission (HEC), Pakistan. Prior university studies must be from an institution recognised by the HEC, Pakistan.*

### Performance in Admission Test

Applicants are required to take the GRE (General) or Graduate Management Admission Test (GMAT) or NTS GAT (General) to be considered for admission.

For further details on GRE (General), GMAT and NTS GAT (General), please visit [www.ets.org](http://www.ets.org), [www.mba.com](http://www.mba.com) and [nts.org.pk](http://nts.org.pk)

### Note:

- GRE (General)/GMAT taken more than five (5) years before the admission deadline will not be accepted.
- NTS GAT (General) taken more than two (2) years before the admission deadline will not be accepted. A cumulative score of 50 in GAT (General) is a requirement for admission.
- If the applicant has taken more than one test, the best score will be considered for application evaluation.
- For equivalency details for the GRE (General) and GMAT, please see: [https://www.ets.org/gre/institutions/admissions/interpretation\\_resources/mba\\_comparison\\_tool/](https://www.ets.org/gre/institutions/admissions/interpretation_resources/mba_comparison_tool/)

### Statement of Purpose

Applicants will be asked to submit a written statement of purpose. It should identify in clear terms why they think they are suited to the programme. They should state how the degree would enable them to achieve their career goals.

### Two Recommendation Letters

Recommendation letters should indicate the applicant's academic performance, commitment to excellence and their strong aptitude for business education. These can be from professional as well as academic referees.

### Work Experience

The programme does not require prior work experience. Students may however benefit from having worked before in a relevant industry.

### Submission of Online Application, Application Processing Fee and Online Supporting Documents

The complete online application, application processing fee and supporting documents should be submitted by the stipulated deadline. Submission of a minimum of two recommendation letters is compulsory.

### Application Review

The relevant committee to analyse the admission decision will review shortlisted applications. Applicants are encouraged to provide complete information regarding their academic achievements, research reports, attended workshops, extracurricular activities and must tell LUMS about their significant experiences that can strengthen their applications.

### Interview (if called)

Only shortlisted candidates will be called for interviews.



## FINANCIAL SUPPORT

Financial support is available to all eligible local and international applicants applying to our Master of Science programmes.

### Merit Scholarship

75% scholarships are awarded to the top 3 candidates admitted to the programme.

### Women Scholarship

Fostering, celebrating, and advancing women's leadership in business, a 50% tuition fee waiver will be awarded to all admitted female students.

### LUMS Interest-free Loan

LUMS offers interest-free loans to local MS students based on their annual financial needs assessment. These loans cover partial to full tuition fee expenses.

For details, please visit <https://lums.edu.pk/programmes/ms-healthcare-management-and-innovation?ref=financial-aid>



FOR FURTHER DETAILS, VISIT  
[HTTP://LUMS.EDU.PK/PROGRAMMES/  
MS-HEALTHCARE-MANAGEMENT-AND-INNOVATION](http://LUMS.EDU.PK/PROGRAMMES/MS-HEALTHCARE-MANAGEMENT-AND-INNOVATION)

DHA, LAHORE CANTT. 54792, LAHORE, PAKISTAN  
Ph: +92-42 111- 11- LUMS (5867) Ext: 2177  
Email: [admissions@lums.edu.pk](mailto:admissions@lums.edu.pk)  
Website: [www.lums.edu.pk](http://www.lums.edu.pk)



**#LearningWithoutBorders**