



LUMS

A Not-for-Profit University

Learning *Without* Borders



MASTER OF SCIENCE  
**HEALTHCARE  
MANAGEMENT &  
INNOVATION**

Suleman Dawood School of Business

**IMAGINE  
YOUR  
FUTURE**

**THE MS HEALTHCARE MANAGEMENT  
AND INNOVATION EXPERIENCE**



**1.5**

Year Weekend  
Programme



**Blended Learning**

with Online and  
On-campus Sessions



**50%**

Scholarship for Females



**Work-life**

Balance is Maintained



**Networking**

with Industry Leaders



**Industry  
Placement**

through Internships



**Focus on**

Healthcare Leaders and  
Innovators

## THE MASTER OF SCIENCE IN HEALTHCARE MANAGEMENT AND INNOVATION

The Master of Science (MS) degree in Healthcare Management and Innovation (HMI) is a 1.5-year weekend programme that envisions to provide an intensive, rich and innovative understanding of the intersection between business fundamentals and healthcare management. It aspires to impact the practice of healthcare management by producing leaders, innovators and managers.

A blended learning approach of online and on-campus sessions exposes students to the new realities of the business world. It reinforces student-centred learning by providing a truly transformative and interactive experience. Blended learning techniques throughout the Master of Science studies will present students with diverse instructional approaches, learning technologies, case studies, readings, role plays and industry engagements.



## INDUSTRY PARTNERS



Shaukat Khanum Memorial Hospital and Research Centre



CONTECH INTERNATIONAL



## THE ALUMNI EXPERIENCE



**Tanzeel-ur-Rehman**  
Chief Operating Officer,  
Virtual Force Inc.

“In a country of more than 200 million, extensive work needs to be done in the healthcare sector. We need leaders with proper training and skills to address these challenges. **The MS HMI programme is creating these much-needed leaders.**”



**Taimoor Shah**  
Chief Operating Officer,  
Shifa International Hospitals Ltd.

“**I have found the MS Healthcare Management and Innovation programme students to be highly talented and knowledgeable about contemporary issues in healthcare.** The programme's faculty is dedicated and constantly striving to teach students real-world issues that they may be able to solve after graduation.”



**Omar Akhlaq Bhutta**  
Associate Director & Head Pharmacy,  
Shaukat Khanum Memorial Cancer Hospital and Research Centre

“The MS Healthcare Management and Innovation programme is well designed, in line with local needs, understands key challenges, and identifies significant industry stakeholders, value chain concepts and its major components in the healthcare sector. **It will add value in uplifting the pharmacy profession and lead to overall improvement in the healthcare system of Pakistan.**”

## PROGRAMME STRUCTURE

The MS HMI programme requires 1.5 years to complete 33 credit hours. Classes will be scheduled on weekends.

## CORE COURSES

- Applied Financial Statement Analysis
- Applied Research and Analysis
- Business Economics
- Marketing Management
- Organisations and Leadership

## SPECIALISED COURSES

- Healthcare Operations Management
- Healthcare Policy, Politics, and Law
- Healthcare Quality
- Health Systems Management
- Innovation and Entrepreneurship in Healthcare

## FIELD PROJECT/THESIS

## STUDENT EXPERIENCE

### Dr. Rafi Khattak MS HMI 2022

“I selected this programme because it was the best fit for my work schedule. **The uniqueness of the programme is due to its learning beyond borders model which prepares students for leadership roles in healthcare.** The programme has prepared me to be a part of the Health Department in the Government of KPK and made me passionate about creating positive change in the healthcare industry. My MS HMI journey has been beyond my expectations and gave me the necessary knowledge to succeed in my career.”





**Nasim Rafiq**  
Principal,  
Shalamar Nursing College

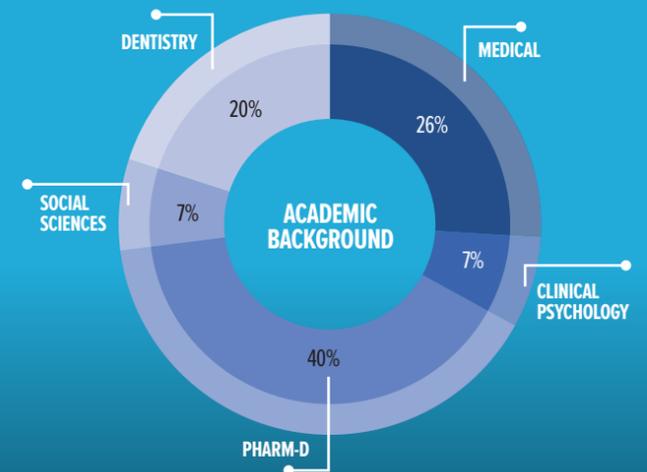
“The MS HMI programme at LUMS provides in-depth training and all the necessary skills which will definitely help you advocate healthcare policy changes and improve healthcare delivery to broader segments of our community and population at large. **Career paths in healthcare management are unlimited and this programme will lead you towards your dreams.**”

## MS HMI CLASS OF 2022

MALE  
**67%**  
FEMALE  
**33%**

  
AVERAGE AGE  
**32**  
YEARS

  
AVERAGE EXPERIENCE  
**4**  
YEARS



\* Note: MS programmes are classified according to the induction year and not the graduating year.

## ADMISSION CRITERIA

Admission is purely merit-based and rests solely on the following criteria:

### Academic Record

A minimum of 16 years of education leading to a Master's or Bachelor's\* or equivalent degree in a relevant discipline including Business, Management and Commerce. A student with a non-business background may be required to take pre-requisite courses to be determined by the LUMS Admissions Committee depending on the academic background of the applicant.

*\*Applicants holding only a Bachelor's degree of less than four years' duration will be required to produce an equivalence certificate issued by the Higher Education Commission (HEC), Pakistan. Prior university studies must be from an institution recognised by the HEC, Pakistan.*

### Performance in Admission Test

Applicants are required to take the GRE (General) or Graduate Management Admission Test (GMAT) or NTS GAT (General) to be considered for admission.

For further details on GRE (General), GMAT and NTS GAT (General), please visit [www.ets.org](http://www.ets.org), [www.mba.com](http://www.mba.com) and [www.nts.org.pk](http://www.nts.org.pk)

### Note:

- GRE (General)/GMAT taken more than 5 years before the admission deadline will not be accepted.
- NTS GAT (General) taken more than 2 years before the admission deadline will not be accepted. A cumulative score of 50 in GAT (General) is a requirement for admission.
- If the applicant has taken more than one test, the best score will be considered for application evaluation.
- For equivalency details for the GRE (General) and GMAT, please see: [https://www.ets.org/gre/institutions/admissions/interpretation\\_resources/mba\\_comparison\\_tool/](https://www.ets.org/gre/institutions/admissions/interpretation_resources/mba_comparison_tool/)

### Statement of Purpose

Applicants will be asked to submit a written statement of purpose. It should identify in clear terms why they think they are suited to the programme. They should state how the degree will enable them to achieve their career goals.

### Two Recommendation Letters

Recommendation letters should indicate the applicant's academic performance, commitment to excellence and their strong aptitude for business education. These can be from professional as well as academic referees.

### Work Experience

The programme does not require prior work experience. Students may however benefit from having worked before in a relevant industry.

### Submission of Online Application, Application Processing Fee and Online Supporting Documents

The complete online application, application processing fee and supporting documents should be submitted by the stipulated deadline. Submission of a minimum of two recommendation letters is compulsory.

### Application Review

The relevant committee to analyse the admission decision will review shortlisted applications. Applicants are encouraged to provide complete information regarding their academic achievement, research reports, attended workshops, extracurricular activities and must tell LUMS about their significant experiences that can strengthen their applications.

### Interview (if called)

Only short-listed candidates will be called for interviews.



Scan the code for more information



## FINANCIAL SUPPORT

Financial support is available to all eligible local and international applicants applying to our Master of Science programmes.

### Merit Scholarship

75% scholarships are awarded to the top 3 candidates admitted to the programme.

### Women Scholarship

Fostering, celebrating, and advancing women's leadership in business, a 50% tuition fee waiver will be awarded to all admitted female students.

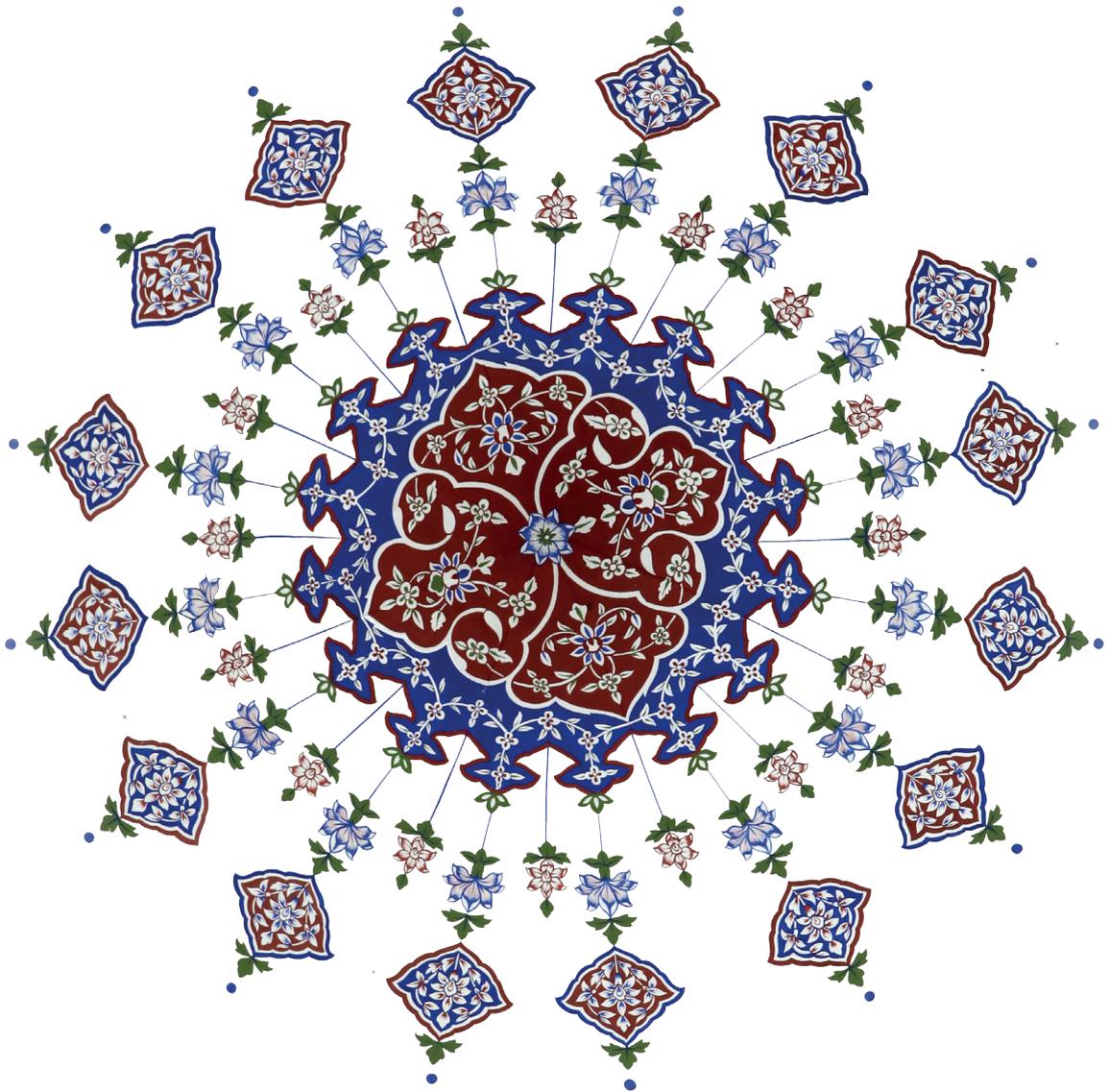
### LUMS Interest-free Loan

LUMS offers interest-free loans to local MS students based on their annual financial needs assessment. These loans cover partial to full tuition fee expenses.



Scan the code for more information





A Not-for-Profit University

DHA, LAHORE CANTT. 54792, LAHORE, PAKISTAN

Ph: +92-42 111- 11- LUMS (5867) Ext: 2177

Email: [admissions@lums.edu.pk](mailto:admissions@lums.edu.pk)

Website: [www.lums.edu.pk](http://www.lums.edu.pk)



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